



**PHOTON CONTROL INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

For the Three Months Ended March 31, 2014

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PRECISION MEASUREMENT SOLUTIONS

This Management's Discussion and Analysis ("MD&A") of Photon Control Inc. ("Photon Control" or the "Company") is dated May 14, 2014. This MD&A should be read in conjunction with the unaudited interim consolidated financial statements and accompanying notes for the period ended March 31, 2014, and the audited consolidated financial statements and accompanying notes as at and for the years ended December 31, 2013 and 2012.

The CICA's Accounting Standards Board announced that Canadian publicly accountable enterprises will adopt IFRS as issued by the International Accounting Standards Board effective January 1, 2011. The accompanying consolidated financial statements for both the three months ended March 31, 2014 and for the same quarter in the prior year 2013 have been prepared to reflect the Company's adoption of IFRS, with the effective date being fiscal year beginning January 1, 2011.

### **Forward-Looking Statements**

This MD&A contains forward looking statements, including statements regarding the business and anticipated financial performance of the Company, which involve risks and uncertainties. Such statements include, but are not limited to, statements with respect to the Company's objectives, goals, liquidity, sources of capital, expectations of sales and continued development of technologies and products.

Risks and uncertainties may cause the Company's actual results to differ materially from those contemplated by the forward-looking statements. Factors that might cause or contribute to such differences include, among others, risks and uncertainties as to the following: the Company's ability to successfully complete new purchase orders along the timelines expected; the Company's need for funds to achieve its goals and the availability and cost of financing the Company; the continued and future demand for the Company's products; the Company's present reliance on four major customers for the majority of its sales; the Company's reliance on the financial health of the semiconductor industry; the Company's ability to continue and further enhance revenue diversification and open new market opportunities; the development of competing technologies and the possibility of increased competition; the effect of slow growth in the United States, its principal market, as well as in Canada and other economies generally and other economic trends and conditions in the markets that the Company and its customers serve; risks associated with technical difficulties or delays in product introductions, improvements, implementation, product pricing or other initiatives of the Company and its competitors; factors that may result in a reduction in capital expenditures and/or delayed buying decisions affecting demand for the Company's products; currency fluctuations particularly between the Canadian and United States dollars; and risks in pursuing additional development projects to support existing customers or pursue other business opportunities.

Forward-looking statements are based on the beliefs, opinions and expectations of the Company's management at the time they are made, and the Company may, but does not assume any obligation to, update its forward-looking statements if those beliefs, opinions or expectations, or other circumstances, should change except as may be required by applicable securities laws. Readers should not place undue reliance on forward-looking statements.

**BUSINESS OVERVIEW**

Photon Control Inc. ("Photon Control" or the "Company") designs, manufactures and distributes a wide range of optical sensors and instruments to measure temperature, pressure, position, and flow. These products are used by original equipment manufacturers (OEM) as well as end-users in the Semiconductor, Oil and Gas, Power, Life Science, and Manufacturing industries. Photon Control's products provide high accuracy and reliability in extreme conditions and are supported by a team of experts that offers onsite installation, training, and support. Photon Control also provides engineering services for customized optical measurement systems. Headquartered in an ISO 9001:2008 manufacturing facility in Burnaby, British Columbia, Canada, Photon Control is listed on the TSX Venture Exchange (the "TSX-V"), trading under the symbol "PHO".

Photon Control's approach to creating shareholder value has been to pursue OEM sales whether directly or through distributors and to investigate the market potential of products by working directly with customers in select industries to foresee their sectors' requirements. These collaborations often include commitments to conduct trials of the new products on industrial sites.

Photon Control's measurement and control instruments are intended for applications with high demands for precision, repeatable performance and reliability. The semiconductor manufacturers that are Photon Control customers set very high standards of supply chain management and Photon Control has satisfied these requirements. Photon Control supplies products to its 'Fortune 500' customer base through integrator contractors located in the USA, Europe, and Asia, and directly supplies products to three major capital equipment manufacturers located in Silicon Valley.

While focusing on manufacturing and distribution of high-quality products, Photon Control has a strong business relationship with Photon Control R&D Ltd., an engineering and research and development company, in order to enhance the effectiveness of its technical and customer support team, develop new technologies, and convert the Company's intellectual property (consisting of 20 issued and 5 pending patents) into commercial products.

Photon Control has a strong and highly skilled employee base and has successfully managed to recruit and retain qualified personnel through competitive employment terms relative to the local labour market. As at March 31, 2014, in order to fulfil the increase in sales order backlog Photon Control staff included 32 full-time personnel and eight contract employees, compared to 32 full-time personnel at the end of Q1 2013.

Photon Control's Board of Directors adopted a shareholder rights plan (the "Rights Plan") effective August 20, 2012, which was subsequently approved by Photon Control's shareholders and the TSX-V. The Rights Plan is designed to maximize shareholder value and protect shareholders' interests in the event of a take-over bid that may result in a change of control of Photon Control. The Rights Plan will expire at the termination of Photon Control's annual general meeting in 2015, unless extended upon reconfirmation by shareholders at that meeting.

**Normal Course Issuer Bid**

The TSX-V has accepted the Company's notice of intention dated May 1, 2013 to make a normal course issuer bid (the "NCIB") for its common shares through the facilities of the TSX-V. Photon Control is entitled to purchase up to a maximum of 5,000,000 common shares, which represents approximately 4.86% of the Company's 102,909,518 issued and outstanding common shares as at May 8, 2013. A purchase of common shares under the NCIB also may not, when aggregated with the total of any other purchases in the 30 days preceding the purchase, whether through the facilities of the TSX-V or otherwise, exceed 2% of the total issued and outstanding common shares of the Company at the time the purchase is made. Canaccord Genuity Corp. is conducting the NCIB on behalf of the Company. Any common shares acquired under the NCIB will be purchased at the market price. All shares acquired by the Company pursuant to the NCIB will be cancelled following purchase. The Company is conducting the NCIB to give it the flexibility to purchase its common shares if it determines that, as a result of the difference in the fundamental value of the common shares and the market price, it is in the best interests of the Company to do so. During the NCIB period, that terminated on May 7, 2014, a total of 1,950,000 common shares of the Company were repurchased and cancelled.

During Q1 2014, Photon Control purchased 850,000 common shares under the NCIB, which were cancelled on April 1, 2014.

**CORPORATE VISION AND STRATEGY**

Photon Control remains focused and fully committed to its core values and long-term growth strategy.

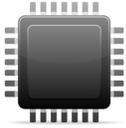
Some of Photon Control's key operational objectives are to:

- Implement prudent measures that enhance revenue and capitalize on growth opportunities on a global scale, with initiatives to create demonstrable value for shareholders;
- Continuously enhance manufacturing efficiency, capacity and agility in order to more proficiently meet customer trends and demands;
- Create efficient financial planning, maintain strong budget controls and adhere to strict inventory control procedures in order to quickly adapt to new and changing market conditions;
- Renegotiate contracts with vendors and suppliers to obtain more favourable terms; and
- Expand distribution network to match strategic goals and to help achieve long-term business relationships.

These activities remain important elements of Photon Control continuing liquidity management and organizational efficiency plan.

The Company is supplying commercial products to the following market verticals through direct sales and in some cases through distributors for particular territories.

Manufacturing - Semiconductor  
Capital Equipment:



- OEM optical sensing solutions (optical sensors for positioning, spacing, detection, and related controls, robot alignment and positioning jigs, analytical tools for inspection of silicon wafers) or Silicon Wafer Sensing
- Optical sensors (Immersion and Contact temperature measurement systems)
- UV / VIS / NIR Spectrometers, Light Sources and Accessories

Oil, Gas & Petrochemical:



- Focus® Optical Flow Meters for measurement of stack emissions (greenhouse gases, flares), fuel gas, associated gas, coal bed methane, biogas
- Total Sulphur Analyzer for measurement of total sulphur content in diesel, gasoline, kerosene, jet fuel, and other processed hydrocarbons
- Downhole Pressure Temperature System for SAGD extraction processes in Oil Sands applications

Power & Energy:



- PowerTemp Series single-channel and multi-channel temperature measurement systems for monitoring of dry transformers, switchgear and power generators

Life Sciences:



- UV / VIS / NIR Spectrometers, Light Sources and Accessories
- Optical sensors (Life Science temperature measurement systems)

Institutional Research:



- UV / VIS / NIR Spectrometers, Light Sources and Accessories
- Optical sensors (Immersion and Contact temperature measurement systems)

Food and Agriculture:



- UV / VIS / NIR Spectrometers, Light Sources and Accessories
- Optical sensors (Immersion and Contact temperature measurement systems)

**SELECTED INTERIM FINANCIAL INFORMATION**

The comparative figures for all fiscal periods conform with the presentation in accordance with IFRS adopted by the Company commencing with fiscal year beginning January 1, 2011.

<i>Canadian dollars</i>	<b>Three Months Ended March 31</b>		
	<b>2014</b>	<b>2013</b>	<b>2012</b>
Total revenues	\$ 5,761,837	\$ 2,820,140	\$ 3,102,750
Income before discontinued operations and extraordinary items	2,072,111	391,227	591,427
Net income per share before discontinued operations, extraordinary items and taxes, basic and diluted	0.02	0.00	0.01
Net income before taxes	2,072,111	391,227	591,427
Net income before taxes per share, basic and diluted	0.02	0.00	0.01
Net income after taxes per share, basic and diluted	0.02	0.00	0.01
Total assets	19,298,852	14,906,410	12,082,418
Total long-term financial liabilities	-	-	-
Cash dividends declared per common share	-	-	-

*See "Reclassification of revenue and cost of sales" below for changes to total revenue for 2014 and restatement of comparative 2013 and 2012*

**FIRST QUARTER 2014**

**Highlights of Q1 2014**

- Sales of \$5.8 million (Q1 2013: \$2.8 million)
- Operating Expenses of \$0.7 million (Q1 2013: \$0.7 million)
- Profit before taxes of \$2,072,111 (Q1 2013: profit before taxes of \$391,227)
- Gross Margin of 47.2% (Q1 2013: 34.2%)
- Sales Order Backlog of \$2.9 million (Q1 2013: \$2.2 million)

**Sales**

Photon Control's product sales for the three months ended March 31, 2014 were \$5.8 million representing the second best revenue quarter on record, an increase of \$3.0 million or approximately 107% increase compared with \$2.8 million reported in the same quarter of 2013.

## **Expenses**

General and administrative expenses totalled \$370,457 in Q1 2014 compared to \$315,452 in Q1 2013. This increase primarily relates to increases in insurance, legal, and stock options expense recorded but offset by a reduction of salaries and fees.

Research and development expenses totalled \$243,707 in Q1 2014 compared to \$234,315 in Q1 2013. This increase is primarily due to engineering consulting fees.

Business development and marketing expenses totalled \$109,377 for Q1 2014. This amount, when compared to \$106,103 in Q1 2013, reflects a slight increase in trade shows expenses in which the Company participated in the period.

## **Profit for the Period**

Photon Control's Q1 2014 profit before taxes was \$2,072,111 representing the second best profit on record, an increase of \$1,680,884 or approximately 430% increase compared with a profit before taxes of \$391,227 reported in the same quarter of 2013. (see "Net Earnings" and "Operating Expenses" sections below for more details).

## **RESULTS OF OPERATIONS AND Q1 2014 OVERVIEW**

Since 2009, Photon Control has made significant progress in implementing its five-year strategy and with the record Fiscal Year 2013 has posted a fifth consecutive year of profits.

During 2013, Photon Control continued to lay the foundation for creating a long term value and has demonstrated its commitment to corporate, operational and financial discipline. During the second half of 2013, Photon Control benefited from the more favourable economic and industry conditions. In the fiscal year 2013, Photon Control delivered a strong finish to a very good year achieving its best annual and quarterly results (in Q4 2013) on record reporting \$17.3 million and \$6.1 million in product sales respectively; and \$4,595,050 and \$2,338,357 profit before taxes respectively. The Company's significant increase in product sales was mainly due to accelerated levels of activity in the semiconductor market supported by the non-semiconductor product sales and the Company's enhanced operational efficiency.

The significant progress achieved during fiscal 2013 made a positive impact on Photon Control's start of the current fiscal year. In Q1 2014, the Company saw continuing strong level of sales, achieving the second best revenue and profit quarter on record. Photon Control recorded \$5.8 million in product sales and \$2,072,111 profit before taxes. Q1 2014 results almost equalled the Company's record-breaking Q4 2013 results and represent approximately 33% and 45%, respectively, of the sales and earnings for the entire 2013 year.

Photon Control continued to identify and evaluate opportunities to enhance its operational results and to diversify its product range. As announced in January 2014, Photon Control unveiled the PalmSense<sup>2</sup> its next generation of portable, handheld fiber optic temperature measurement systems, enabling measurement in high RF environments or EMI applications in labs and field service. The PalmSense<sup>2</sup> is designed for applications where mobility is important, giving the freedom to move around critical sensing points. With the system's 24 hour battery life, the PalmSense<sup>2</sup> provides flexibility to Research and Life Science applications as well as in EMI, RF, X-ray, microwave and harsh chemical environments.

During 2014, Photon Control continues to develop new sensor technologies and customized products for existing OEM customers, and is further expanding its product lines to pursue new customers in other sectors. In addition, Photon Control continued to implement better communication procedures with existing distributors for increasing productivity and marketing initiatives.

Geographically, the United States remained Photon Control's strongest performing region, followed by Canada, China, Europe and Russia. To this end, Photon Control has 18 active distribution agreements, however, performance measures through sales will require some time.

The Company's strategic decision to invest in sales resources, new product development and the engineering support to accelerate future growth is predominantly driven by these factors:

- to maintain strong customer relationships including having a technical team of engineers readily available to quickly and cost-effectively meet each customer's needs;
- to maintain a strong team working with the existing OEM accounts, tailored to support their unique needs in custom engineered projects;
- to maintain competitive edge and expand the Company's reach in increasingly complex OEM environment and the marketplace; and
- to refine the Company's strategy and ensure maximum awareness when introducing new or existing products while pursuing new channels and market opportunities.

During the current fiscal year 2014, Photon Control remains encouraged by solid volume of orders and as of the day of this report, the Company's sales order backlog stood at \$2.1 million. This represents the value of sales orders to be fulfilled in the current fiscal year 2014. The Company's order backlog levels vary primarily due to the fluctuations in the market conditions of the semiconductor OEM customers.

In addition, the Company continues to analyze and monitor industry trends and customer needs in order to ensure proper budgeting, supported by cost management and operational efficiency programs.

In 2012, the bank operating line of credit facility was increased from \$500,000 to maximum of \$1,000,000. As at March 31, 2014, the bank line of credit was not utilized due to the increase in cash flow from operations and currently remains available for use if needed.

**MARKETING AND RECENT DEVELOPMENTS**

**Commercialized Products and Business Trends**

*Worldwide Distributor Locations*



Photon Control has a broad geographic representation with dedicated distributors in North America, Europe, Asia, and Australia. The Company’s expanded sales and marketing efforts are resulting in the success of securing orders from new customers as well as follow-on orders from existing customers.

In Q1 2014, Photon Control continued to build brand presence locally and in international markets through stronger on-line initiatives, direct sales in local markets and strengthening communication procedures with distributors. In addition, the Company participated in the Photonics West trade exhibition in San Francisco, California, presenting its Spectrometer product line, Optical Temperature Sensors, unveiled the new PalmSense<sup>2</sup> and promoted its OEM manufacturing capabilities. Photon Control also participated in the 58th annual Biophysical Society Conference & Exhibition in San Francisco, California, and participated in Pittcon Conference & Exhibition in Chicago, Illinois.

Subsequently in Q2 2014, Photon Control participated at Analytica in Munich, Germany. The Company presented its Spectrometer product line, Optical Temperature Sensors, the new PalmSense<sup>2</sup>, promoted its OEM manufacturing capabilities, and met with potential distribution companies for the European market. The Company will also be participating at the Global Petroleum show in Calgary in June 2014.

## Product Sales and Operational Update

Product sales in Q1 2014 reported \$5.8 million, approximately 107% increase compared with \$2.8 million recorded during the same period last year. Photon Control sales to the semiconductor sector contributing significantly to the first quarter 2014 results. In addition, the continued inflow of orders from the non-semiconductor sector increased by approximately 33% compared to its Q1 2012 sales level, and this revenue included the sales of analytical products, flare gas meters, fibre optic temperature sensors and spectrometers.

## Gross Margin

The gross margin percentage for Q1 2014 of 47.2% increased from the Q1 2013 gross margin percentage of 33.8%. The increase of gross margin percentage during Q1 2014 was primarily due to a considerable increase in overall revenue, sales of more favourable margin products, and greater production efficiency due to the higher volume.

## Operating Expenses

General and administrative expenses totalled \$370,457 in Q1 2014 compared to \$315,452 in Q1 2013 due to an increase in:

- non-directors' stock option expense	\$ 13,164
- directors' stock option expense	\$ 20,796
- rent and office premises expenses	\$ 3,372
- travel	\$ 3,767
- supplies and postage	\$ 2,798
- insurance	\$ 14,228
- legal fees	\$ 9,235
- communications	\$ 96
- dues	\$ 81
- bad debt	\$ 1,000

and offset by a decrease in:

- salaries/financial services	\$ 8,432
- audit	\$ 65
- depreciation	\$ 2,262
- other expenses	\$ 2,773

Research and development expenses totalled \$243,707 in Q1 2014 compared to \$234,315 in Q1 2013 primarily due to an increase in:

- consulting expenses	\$ 13,519
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and offset by a decrease in:

- certification and testing	\$ 2,248
- depreciation	\$ 1,719
- other expenses	\$ 160

Business development and marketing expenses totalled \$109,377 in Q1 2014 compared to \$106,103 in Q1 2013 primarily due to an increase in:

- trade shows	\$ 8,510
- promotion	\$ 737

and offset by a decrease in:

- travel expenses	\$ 2,319
- staff salaries	\$ 3,654

### **Other Expenses**

Photon Control's products are priced in U.S. dollars. Fluctuations in the value of the U.S. dollar through 2014 and 2013 resulted in a foreign exchange gain of \$68,846 in Q1 2014 compared to a foreign exchange gain of \$85,820 in Q1 2013.

### **Net Earnings**

The net earnings before taxes for Q1 2014 were \$2,072,111 compared to net earnings before taxes of \$391,227 in Q1 2013. This strong increase in net earnings was primarily attributed to an increase in sales volume and its corresponding favourable impact on gross margin although offset by an increase in operating expenses. The \$1,680,884 increase in earnings was primarily attributable to:

- \$1,765,111 increase in Gross Margin (due to both (a) mix of sales of product with more favourable margins and (b) greater production volume efficiencies due to an increase in sales);

and offset by:

- \$55,005 increase in General and Administrative expenses.
- \$9,392 increase in Engineering expenses
- \$3,274 increase in Business Development expenses; and
- \$16,556 reduction in Other Earnings (mainly a decrease in foreign exchange gains)

### **CORPORATE TAXES**

As at March 31, 2014, the Company had a deferred tax asset of \$4,201,886. A tax recovery of \$1,376,953 for the fiscal year 2012 and \$3,926,888 for the fiscal year 2011 was recognized for unused loss carry forwards, deductible scientific research and development credits and the effects of changes in income tax rates. This deferred tax asset for 2011 and 2012 was reduced in 2013 by the recognition of a deferred income tax expense of \$1,101,955. In the fiscal years prior to 2011, there was some doubt if Photon Control could ever utilize these loss carry forwards before they expire, consequently this item was not recognized. However, the Company's recent history of profitability from 2009 to 2013 has removed this concern.

### **ORDER BACKLOG**

The first quarter of 2014 continued to demonstrate a solid sales order backlog. As at March 31, 2014, Photon Control's sales order backlog stood at \$2.9 million, an increase of approximately 39% compared with \$2.2 million reported in Q1 2013. This represents the value of sales orders already fulfilled or to be fulfilled in the current fiscal year 2014.

### **SUMMARY OF QUARTERLY RESULTS**

The following table is a summary of Photon Control's financial results for the past eight quarters. The comparative figures for all fiscal quarters below conform with the presentation in accordance with IFRS adopted by the Company commencing with fiscal year beginning January 1, 2011.

**PHOTON CONTROL INC.**  
**Management's Discussion and Analysis**

For the Three Months Ended March 31, 2014

	March 31, 2014	December 31, 2013	September 30, 2013	June 30, 2013	March 31, 2013	December 31, 2012	September 30, 2012	June 30, 2012
Revenue	\$ 5,761,837	\$ 6,129,312	\$ 4,609,445	\$ 3,697,744	\$ 2,820,140	\$ 2,152,457	\$ 2,401,081	\$ 2,843,991
Net income / loss before taxes	\$ 2,072,111	\$ 2,338,357	\$ 1,121,950	\$ 743,516	\$ 391,227	\$ 136,011	\$ 309,524	\$ 622,853
Net income / loss per share Basic & Diluted	\$ 0.02	\$ 0.02	\$ 0.01	\$ 0.01	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.01

**LIQUIDITY AND CAPITAL RESOURCES**

Cash and cash equivalents at March 31, 2014 had a balance of \$7,174,860 compared to \$3,581,628 as at March 31, 2013. The Company had working capital of \$12,874,875 as at March 31, 2014 compared to working capital of \$5,801,815 as at March 31, 2013. The increase in cash and cash equivalents as at March 31, 2014 resulted, in part, from continued improvements in reducing the collection time of receivables, but mainly also from cash generated from operations due to large Q1 2014 sales volumes. Working capital increased due to the increase in cash and accounts receivable although offset by an increases in accounts payable and accrued liabilities.

Although there can be no assurances, Photon Control believes that cash generated from operations, committed purchase orders, and the availability of the Company's line of credit will give Photon Control financial resources necessary to operate in the current year and the foreseeable future.

Cash provided by operations totalled \$1,360,165 in Q1 2014 compared to cash used (\$21,769) in Q1 2013. Investing activities used cash of \$ nil in Q1 2014 compared to \$4,110 in Q1 2013. Cash used in financing activities was \$253,438 (primarily NCIB share buy backs) in Q1 2014 compared to \$ nil in Q1 2013.

As at March 31, 2014, the Company's accounts payable and accrued liabilities, which fall due for payment within 12 months of the balance sheet date, were \$1,196,876 compared to \$557,652 as at March 31, 2013.

**Nature of Business and Continuing Operations**

The Company has made efforts to diversify the industries that it serves in an attempt to reduce the impact of a downturn on any one segment. The continued manufacturing and distribution of existing products and the commercialization of new products in 2012, 2013 and the current fiscal year 2014 form the basis of management's opinion that the Company will meet its liabilities and commitments as they become due. The Company is currently monitoring all expenditures and implementing cash management strategies to ensure that it has adequate cash reserves to fund identified expenditure requirements.

In 2012, the Company was successful in increasing its line of credit to \$1,000,000 (based on adding non-proprietary raw materials to bank covenants). In addition, the Company has insured its receivables in order to receive additional asset-based financing.

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## **Contractual Obligations**

### **Leases:**

The Company has entered into premises leases requiring the following minimum lease payments from March 31, 2014 as follows:

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2014	555,317
2015	785,374
2016	830,452
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	\$ 2,171,143

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In November 2011, the Company renewed its premises lease covering the period of January 2012 to December 2016. No deferred rent is applicable with this new lease.

### **Litigation:**

In October 2001, a former member of management and President of the Company (the "Claimant") initiated an arbitration proceeding asserting that certain amounts were owing to him by the Company. The Company had commenced an action against the Claimant for a declaration that it had properly rescinded a loan agreement between the Company and the Claimant dated March 5, 2001 (the "Loan Agreement") and that the debt owed to the Claimant (the "Claimant Debt"), being \$340,887 as at the date of the Loan Agreement, was repayable in shares of the Company at a rate of one share per dollar of debt. In addition, the Claimant has filed a claim against the Company seeking unspecified damages for wrongful dismissal. The Company considered the allegations in the lawsuit to be without merit and subsequently proceeded to defend the action.

The Company's application to dismiss the claim was denied in September 2009. The trial commenced on May 9, 2011 but did not complete on May 20, 2011 as scheduled. The trial resumed on June 13 and was completed on June 17, 2011. As announced in the Company's News Release dated August 2, 2011, the Supreme Court of British Columbia decided that the Company did not have the right to rescind the Loan Agreement and that this debt is repayable in accordance with the Loan Agreement. The amount of the Claimant Debt payable is \$374,562 including interest as at September 30, 2010 plus interest thereafter. The Court also ruled that the Claimant was dismissed without cause in 2001 and awarded 18 months notice at \$130,000 per year in salary plus the value of the benefits payable to him.

As announced in the Company's News Release dated September 12, 2011, Photon Control filed a Notice of Appeal from the decision of the Supreme Court of British Columbia in respect of the Court's decision on both rescission of the loan agreement and the dismissal of the Claimant from the Company. Subsequently, the Company's appeal of both the loan agreement decision and the wrongful dismissal decision was heard by the British Columbia Court of Appeal on March 15 and 16, 2012. As announced in the Company's News Release dated August 16, 2012, the Court of Appeal dismissed the Company's appeal and upheld the trial decision. As announced in the Company's News Release dated June 12, 2013, the Supreme Court of Canada has denied the Company's application for leave to appeal the decision of the British Columbia Court of Appeal.

A charge for the Claimant Debt in the amount of \$310,499 was previously taken by the Company as a long term liability and was reported on the Company's previous financial statements. Also, the Company recorded an additional \$539,501 in Q1 2012 to reflect the decision of the Court. Both of these amounts, totalling \$850,000, were classified in Q1 2012 as a contingent liability. Related to this issue, the Company has provided a \$850,000 standby irrevocable letter of credit as a guarantee against this lawsuit (included in restricted cash). An additional \$142,096 was added to the provision in Q2 2013 resulting in a total provision of \$992,096 as at June 30, 2013. During Q3 2013, the Company proceeded with payments to Claimant. Further applicable adjustments (if any) will be made in the Company's future 2014 financial statements to reflect the decision of the Court (see the Company's Audited Consolidated Financial Statements and accompanying notes as at and for the years ended December 31, 2013 and 2012 and the unaudited interim Consolidated Financial Statements and accompanying notes for the three months ending March 31, 2014 and March 31, 2013).

**UPDATE**

**RELATED PARTY TRANSACTIONS**

All transactions with related parties have been recorded in the normal course of operations and have been measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. Related party transactions include transactions with Photon Control R&D Ltd and DCD Management Ltd. Photon Control R&D Ltd. commenced providing engineering consulting and research and development services to the Company on October 1, 2008 and, as a result, the Company has reduced its internal research and development operations. DCD Management Ltd. provides financial, payroll and IT services.

The Company subleases space to Photon Control R&D Ltd. and DCD Management Ltd. at the same facility. The Company charges Photon Control R&D Ltd. and DCD Management Ltd. premises and related expenses to recover the Company's costs. Amounts outstanding with DCD Management Ltd. are non-interest bearing, unsecured and due on demand. Amounts outstanding with Photon Control R&D Ltd. are also unsecured and due on demand however they were changed to interest bearing in 2013. These accounts are active and payments are received on a monthly basis, and the balance is paid out at least twice during the year.

For the three months ended March 31	2014	2013
<b>Statement of Financial Position</b>		
Accounts receivable	\$ 822,876	\$ 1,356,144
Note receivable	135,514	162,683
Accounts payable and accrued liabilities	174,623	596,104
<b>Statement of Comprehensive Income</b>		
<b>Charges to:</b>		
Revenue from sales of products and services to Photon Control R&D	\$ 57,944	\$ 53,253
Payroll reimbursement re: Photon Control R&D Ltd.	387,476	393,392
Recovery of premises and related expenses (re: DCD Management Ltd. and Photon Control R&D Ltd).	84,551	62,967
<b>Charges from:</b>		
Products & services charged by Photon Control R&D Ltd.	\$ 68,529	\$ 102,528
Engineering, R&D services charged by Photon Control R&D Ltd.	234,655	221,137
Royalty expenses charged by Photon Control R&D Ltd.	289,063	130,201
Management services expenses charged by DCD Mgmt Ltd.	\$ 46,553	\$ 47,203

The Company indemnifies its directors and officers against any and all claims or losses reasonably incurred in the performance of their service to the Company to the extent permitted by law. The Company has acquired and maintains liability insurance for directors and officers of the Company.

### **SUBSEQUENT EVENTS**

See "Marketing and Recent Developments", and "Normal Course Issuer Bid" sections above and "Outstanding Share Data" below for subsequent events.

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles. A summary of the significant accounting policies used in the preparation of our financial statements is included in Note 2 of the unaudited interim consolidated financial statements for the three months ended March 31, 2014 and 2013. The measurement of certain assets and liabilities is dependent upon future events, the outcome of which will not be fully known until future reporting periods. Therefore, the preparation of the consolidated financial statements requires management to make certain estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Actual results will vary from those estimated. Certain accounting policies are critical to understanding our reported financial results. These critical policies, which affect the reported amounts of revenue and the more significant areas involving management estimates, are described here.

#### **Inventory**

Inventory consists of optical, mechanical and electronic components and finished goods and is valued at the lower of cost or net realizable value. Cost is determined on an actual FIFO cost basis and includes the cost of direct material, direct labour and other overhead costs. Labour costs are allocated to items based on actual labour hours input. Fixed and variable overhead are allocated to production activities in converting materials to finished goods.

Inventory was \$1,763,730 as at March 31, 2014 (2013 - \$1,131,938). Inventory levels have increased partly due to greater sales and production activity, but primarily due to a request by one of the Company's major customers to maintain a higher level of consignment inventory.

#### **Revenue Recognition**

Revenue from sales of products is recognized when goods are shipped and title passes, there is persuasive evidence of an arrangement, collection is probable and the fee is fixed and determinable. Cash collected prior to revenue recognition criteria being met is recorded as deferred revenue on the consolidated balance sheet.

**Research and Development Costs**

Research costs are expensed as incurred. Development costs are expensed as incurred unless they meet the required criteria for deferral and amortization. There were no additional costs which were deferred in 2014 or 2013 relating to development of a portable sulphur analyzer product. Commercial production of this product started in 2013. The Company amortizes previously deferred development costs, commencing with commercial production, over the expected future benefit period based upon quantities delivered compared to expected levels contracted to be delivered. The amount amortized as of March 31, 2014 was \$3,007 (2013 - \$nil). Deferred development costs (Internally generated intangible assets) were \$139,493 as of March 31, 2014 (2013 - \$148,824) and they were not deemed to be impaired.

**Stock-based Compensation Plans**

The Company accounts for employee stock options using the fair value based method. Under the fair value based method, compensation cost attributable to options granted to employees and directors is measured at the fair value at the grant date using the Black-Scholes option pricing model. Compensation expense is recognized over the vesting period of the underlying option.

Any consideration paid by employees on exercise of stock options or purchase of stock is credited to share capital. No compensation cost is recognized for options that employees forfeit if they fail to satisfy the service requirement for vesting. Compensation expense is recognized for stock-based payments to non-employees using the fair value based method.

Stock options to purchase 60,000 common shares of the Company were granted to new employees during the three months ending March 31, 2014 (no stock options granted in the three months ended March 31, 2013).

**Warranty Provision Estimate**

The company accrues for the estimated obligation under warranty provisions at the time sales are recognized and any changes in estimates are recognized prospectively.

**Financial Instruments**

The Company has classified its financial instruments as follows:

- Cash and cash equivalents and bank indebtedness, if any, as "held-for-trading";
- Trade accounts receivable and other amounts and due from related parties are classified as "loans and receivables"; and
- Accounts payable and accrued liabilities, amounts due to related parties and advances under credit facility are classified as "other financial liabilities".

All financial instruments are initially recognized at fair value and are subsequently accounted for based on their classification. The fair value of a financial instrument on initial recognition is the transaction price, which is the fair value of the consideration given or received. Subsequent to initial recognition, financial assets and liabilities classified as held-for-trading are measured at fair value with changes in fair value recorded in the Consolidated Statements of Operations. Financial assets classified as "loans and receivables" and "other financial liabilities" are carried at amortized cost using the effective interest rate method. The fair values are based on quoted market bid process if available; otherwise, fair value is obtained using discounted cash flow analysis. Transaction costs that are directly attributable to the issuance of financial assets or liabilities are accounted for as part of the carrying value at inception and are recognized over the term of the assets or liabilities using the effective interest method. The adoption of these standards did not have an impact on the classification and valuation of financial instruments.

### **CHANGES IN ACCOUNTING POLICIES**

See the Company's consolidated financial statements for the three months ended March 31, 2014 Note 3 for recently adopted and future accounting pronouncements.

### **RECLASSIFICATION OF REVENUE AND COST OF SALES**

Warranty provisions have been reclassified from revenue to cost of sales for both FY2014 and comparative fiscal years 2013 and 2012. The reason for such reclassification is to conform to IAS 18 definition of revenue which is the fair value of the consideration received or receivable taking into account the amount of trade discounts and volume rebates that the entity allows. Thus warranty provisions previously included in revenue should be re-classed to cost of sales. Gross margins remain unchanged for all fiscal years.

Impact of this change on three months ended March 31, 2014 and March 31, 2013 is:

For the three months ended March 31	2014	2013
Revenue prior to reclassification	\$ 5,704,837	\$ 2,784,140
Reclassification of warranty	57,000	36,000
Revenue	\$ 5,761,837	\$ 2,820,140

Reclassification of cost of sales For the three months ended March 31	2014	2013
Cost of sales prior to reclassification	\$ 2,987,556	\$ 1,831,970
Reclassification of warranty	57,000	36,000
Cost of sales	\$ 3,044,556	\$ 1,867,970

### **International Financial Reporting Standards**

The CICA's Accounting Standards Board announced that Canadian publicly accountable enterprises are to adopt IFRS as issued by the International Accounting Standards Board effective January 1, 2011. The unaudited consolidated financial statements of the Company for both the first quarter March 31, 2014 and for the previous first quarter March 31, 2013 have been prepared to reflect the Company's adoption of IFRS, with the effective date being the fiscal year beginning January 1, 2011.

**OUTLOOK, BUSINESS RISKS AND UNCERTAINTY****Sales Risks**

The stable order trends and a sales order backlog continued over the last five years, including the current fiscal year 2014, despite semiconductor market fluctuations and difficulties in global economy recovery. Also, the Company endeavours to reduce the risk of key client dependence by continuing its initiative to diversify its product range and develop relationships with new distributors for products for the oil and gas, power, life science, and manufacturing industries.

**Going Concern Risk**

The consolidated financial statements have been prepared by management on a going concern basis which assumes the Company will continue in operation for the foreseeable future and will be able to realize its assets and settle its liabilities and commitments in the normal course of business. These financial statements do not reflect the adjustments to the carrying values of assets and liabilities and the reported expenses and balance sheet classifications that would be necessary should the going concern assumption become inappropriate.

**Outlook, Market, Competition, and Foreign Exchange Risk**

Since 2009, Photon Control has demonstrated the resilience of the Company's business and ability to generate revenue for the foreseeable future. During 2013, Photon Control continued to lay the foundation for creating a long term value while sustaining positive financial results for the last five years. Although the Company continues to be influenced by fluctuations in revenue as a result of volatility in the markets and product mix, Photon Control expects to maintain a stable level of orders and feels that the efforts made over the past couple of years have contributed to the Company's strong performance during the fiscal year 2013 including the continuous solid backlog in the current fiscal year 2014.

Although there can be no assurance of the ability of the Company to penetrate target markets in 2014 while constantly facing new challenges and opportunities, Photon Control endeavours to limit the effects of risk factors, including competition risks, through its strategic planning, management processes and marketing research. Moreover, the Company continues to focus on improving the quality and efficiency of its operations and development, while securing consistent delivery of high quality and value-added products and services.

Market risk is the risk that changes in market prices such as foreign exchange rates and interest rates will affect the Company's net earnings or the values of financial instruments. The majority of the Company's sales revenues and trade receivables are denominated in United States dollars. As such, the Company may be subject to material, realized and unrealized exchange gains or losses resulting from above average changes in exchange rates between the Canadian and the United States dollars.

At the beginning of the fourth quarter 2013, the Company has started to utilize forward exchange contracts to mitigate the risks as mentioned above. (see Note 12, unaudited interim Consolidated Financial Statements for the three months ended March 31, 2014 and 2013 for additional details).

Photon Control manages its exposure to foreign currency fluctuation by maintaining Canadian and United States dollar bank accounts to offset foreign currency payables and planned expenditures. As at March 31, 2014, the Company was not exposed to significant credit or interest rate risk.

## OUTSTANDING SHARE DATA

As at March 31, 2014, the Company had 100,969,518 common shares issued and outstanding. As at the day of this report, the Company had 101,569,518 common shares issued and outstanding due to the subsequent exercise of 600,000 share options in Q2 2014. There were 8,260,000 outstanding stock options to purchase common shares of the Company as at March 31, 2014 and 7,670,000 outstanding stock options as at the day of this report due to the subsequent exercise of share options and the employment option grant in Q2 2014.

## ADDITIONAL INFORMATION

Additional information and other publicly filed documents relating to the Company are available through the Canadian Securities Administrators' System for Electronic Document Analysis and Retrieval ("SEDAR") which can be accessed at SEDAR Home Page <http://www.sedar.com/>.

## INFO PAGE



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